

Edition #79, October/November 2012



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# EUFOR forum

**EUFOR's New Reserve  
Troops in Training Exercise  
with Armed Forces BiH**



Dear Readers,

Ten months have passed since I was entrusted with the command of EUFOR/ALTHEA. It is of course too early to provide a complete review of my tour of duty in Bosnia and Herzegovina, but it is clear that we as a Force have faced and overcome a number of challenges since last December. In January and February, the extreme winter weather provided an ideal opportunity for EUFOR to support the people of BiH. Our Air Ops detachment flew many rescue missions while the MNBN played a key role in keeping tram lines

clear. Again more recently we were able to assist the authorities in fighting the many wild fires that raged throughout the country. The annual school and soccer competitions, events in the social calendar of young people from all backgrounds and beliefs, were successfully completed. All of these events provided a very positive message of EUFOR to the people of BiH. Without doubt however the greatest challenge was to transform EUFOR to better reflect the changing operational environment.

EUFOR has come a long way since 2004 with its UN mandated foundation and a primary objective of providing a Safe and Secure Environment (SASE) for the population of BiH. As the security situation in Bosnia and Herzegovina stabilized, it became clear, that the size and duties of the Force must better reflect the improved conditions. Therefore, the main task for the HQ and staff of EUFOR, as well as for all national contingents during the last eight



months, has been the planning and implementation of a new streamlined structure with newly focused mission objectives. As part of the comprehensive approach, our primary task is now supporting the BiH authorities in maintaining a safe and secure environment. Working in close cooperation with the EU Delegation and other international organizations has increased in importance as we guide BiH on a path to European integration.

You are all familiar with our main effort which is designed to enhance and sup-

port capacity building for the Armed Forces of BiH. Within a relatively short period we have designed and delivered the new training concept with its emphasis on Embedded Training Teams and Advisors working closely with the Armed Forces of BiH. While the Executive Mandate remains, we also had to focus on a more robust Reserve structure which would enable the rapid deployment of our Intermediate Reserve Forces to BiH in the event of an emergency. Our new organizational structure received Full Operational Capability status on 06th September 2012.

I am very proud of what we have achieved together and hereby take the opportunity to thank all members of EUFOR as well as our civilian colleagues for your support, dedication and hard work which has allowed us achieve so much in the past year.

MG Robert Brieger  
Commander EUFOR



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**EUFOR's New Reserve Troops in Training Exercise with AF BiH**

**EUFOR FORUM**  
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Commander EUFOR  
**Major General Robert Brieger**  
 EUFOR Press Office Chief  
**Lt Col Knut Scheutz**

**EUFOR Forum Staff:**

Chief Editor:  
**Lt Col Knut Scheutz**

Editor:  
**Lt Cdr David Collins**

Layout:  
**Mr. Jasmin Zeherovic**

Photographs contributed by:  
**WO Herbert Pendl**

Printed in:  
**Reprographics & Courier Service**  
**(HQ EUFOR)**

Dear All,

*since the last EUFOR Forum edition two months are gone and many activities have happened. Congratulation to all of you who have finished the Sarajevo half marathon on the 16th of September. In the middle of the EUFORUM you will*



*find a photo with COS and EUFOR runners. Unofficially the runners of the EUFOR Althea mission were the biggest group at the run. Officially every finisher was the biggest winner of the day. The "Polu marathon" T-shirt and the medal will be a very good remembrance for everybody who was joining me for this run.*

*From September on we have started with our new organizational structure. Since this time EUFOR Althea has now one LCC (Liaison Coordination Centre) instead of three RCC (Regional Coordination Centres). The new LCC is situated in Camp Butmir. The new EUFOR reserve troops concept is on track and the first exercise together with the armed forces was very successful. The EUFOR Soccer Cup has started on 9th of October and the finals are on 23th and 24th of November in Sarajevo. For all of you who are new in the Mission "All the best" for those who are leaving "Take care, safe trip home and all the best for your future".*

Lt Col Knut Scheutz  
 Chief Public Affairs Office  
 EUFOR HQ  
 Sarajevo

# EUFOR's New Reserve Troops in Training Exercise with Armed Forces BiH

Reserve EUFOR troops from several European nations have travelled to Bosnia and Herzegovina to conduct an ambitious collective training exercise with troops from the Armed Forces BiH.

Company commanders from Bulgaria, Hungary, Romania, Slovakia, Slovenia and the United Kingdom spent 26 September at Rajlovac Barracks working with their counterparts from the Armed Forces BiH. They were joined by troops from EUFOR's Multi-National Battalion in a planning exercise.

Colonel Unsal Sigri head of EUFOR's training programme explained that as the security situation in BiH has improved, EUFOR's main effort has now moved to capacity building by providing co-ordinated training and embedded advisors to the AF BiH.

He said: "The collective training that we have seen at Rajlovac Barracks today is a great example of how we are working with the AF BiH to help further integrate them into EU and multi-national force structures."

First Lieutenant Said Velić, Company Commander



of the 2nd Battalion 6th Brigade Bihać said: "This is the first time that I have had the chance to work with company commanders from EUFOR. It has been a very good opportunity to share experiences with soldiers from so many different nations."

The assignment of a new reserve force that is dedicated to BiH is designed to compensate for the recent reductions in EUFOR troop numbers and demonstrate an on-going commitment to supporting the maintenance of the Safe and Secure Environment in BiH.

The EUFOR Chief of Staff, Brigadier General Ernő Péter Siposs said: "The new EUFOR reserve troops are capable of re-enforcing in-theatre forces if requested. However, the security situation in BiH has improved in recent years and is calm."

The reserve force troops will return to their home nations shortly; however, plans are already underway for further deployed field training exercises in BiH with both the Multi-National Battalion and AF BiH companies.

**LT Cdr David Collins RN**



## EUFOR Cup 2012 Opening Matches

The EUFOR Cup 2012 was formally opened in Ilidza by the Commander of EUFOR Major General Robert Brieger on 9 October 2012.

Teams from 285 primary schools have been eagerly awaiting the start of the fourth EUFOR Cup, which has once again proved to be extremely popular throughout Bosnia and Herzegovina. This year 285 teams are taking part: these are made up of 205 boys' teams and 80 girls' teams.

The opening matches are being played at the Rimski most Sports Hall in Ilidza on 9 and 10 October. A total of 120 matches will be played in the Sarajevo regional qualifier over the two days which will



involve 48 boys' teams and 16 girls' teams.

General Brieger said: "The aim of this sports event is to bring together children from all over BiH and enable them to play football together and develop good and friendly relations through competition."

He added: "The idea is to provide the opportunity for

children to meet and interact constructively and cooperatively with their peers regardless of their social and ethnic background."

In addition to General Brieger, the opening event was attended by representatives from the European Union Special Representative and the Brazilian Embassy, both of whom have kindly sponsored the competition through donations. Members of the Armed Forces BiH were also on hand to provide match referees and medical support.

There will be further regional qualification stages in Banju Luka, Gracanica, Zenica, Breko, Tuzla, Mostar and Tomislavgrad in the coming weeks. The successful teams will then compete in the finals which will be held in Sarajevo's Zetra Sports Hall on 23 and 24 November.

**Lt Cdr David Collins RN**



## EU Diplomats Visit EUFOR



Delegation of EU diplomats with Brigadier General Ernő Péter Siposs.



A delegation of EU diplomats visited EUFOR on 28 September 2012.

The diplomats belong to the European Union's Working Party on the Western Balkans Region (COWEB). They were welcomed to Camp Butmir by the EUFOR Chief of Staff Brigadier General Ernő Péter Siposs.

General Siposs apprised the diplomats of the current security situation in BiH and how EUFOR is supporting BiH authorities in maintaining a Safe and Secure Environment in BiH. General Siposs also explained that as the security situation in BiH has improved; EUFOR's main effort has now moved to capacity building by providing co-ordinated training and advice to the BiH Armed Forces.



EUFOR's Multi-National Battalion and Air Operations Branch also gave the diplomats a demonstration of some of their capabilities including an airborne medical evacuation using one of its helicopters.

**Lt Cdr David Collins RN**



## COM EUFOR Visits the new LOT Coordination Centre

The Liaison Observation Team (LOT) members in Camp Butmir were honoured to be visited by the EUFOR Commander, Major General Robert Brieger on 21 September 2012. This was General Brieger's first visit to the newly created LOT Coordination Centre (LCC) which has replaced the three Regional Coordination Centres (RCCs). The LCC is responsible for the management and coordination of all LOT activities throughout BiH. General Brieger witnessed the daily LCC update briefing and was given an overview of LCC working practices.

**Lt Cdr David Collins RN**



## Mayor of Vienna welcomed by COM EUFOR



On 6th of September COM EUFOR Major General Brieger welcomed Dr. Michael Häupl the Mayor of Vienna and a delegation of the City of Vienna in Camp Butmir. Both discussed about a number of topics such as the tasks of the Austrian contingent, EUFOR's support to fight the wild fires, the capacity building and training program with the AF-BiH, the ongoing transformation of the EUFOR as well as the overall situation in BiH.

A donation to the "SOS Kinderdorf Sarajevo" was followed by an introduction to the area of Srebrenica and a visit to the LOT-House in Bratunac.

Before leaving Sarajevo the Mayor of Vienna had the possibility to talk with Austrian soldiers and with High Representative Dr. Inzko who joined the Austrian delegation in the evening.

**Lt Cdr David Collins RN**

## Slovak Deputy Chief of Defence visits EUFOR



The Slovak Deputy Chief of Defence, Major General Miroslav Kocian visited the EUFOR HQ and the Liaison Observation Team (LOT) Houses in Novo Sarajevo and Visegrad during a two day visit on 10th and 11th September 2012.

Major General Kocian was welcomed to the EUFOR HQ at Camp Butmir by Major General Robert Brieger, the Commander of EUFOR. The Generals discussed the current situation in Bosnia and Herzegovina and the capacity building and training activities that EUFOR is currently conducting in partnership with the BiH Armed Forces. They also talked about the continuing importance of the LOT Houses in developing and maintaining good relations with local communities and authorities.

Accompanied by the Slovak Ambassador to BiH, His Excellency Dr Miroslav Mojzita, General Kocian went on to visit the Slovak run LOT Houses in Novo Sarejevo and Visegrad. The head of the newly formed LOT Co-ordination Centre, Lieutenant Colonel Robert Zebegney from the Slovak Army, outlined how the 17 LOT houses in BiH are managed and supervised from Camp Butmir.

General Brieger praised the dedication and professionalism of the Slovakian troops serving with EUFOR, and thanked General Kocian for the valuable contribution that Slovakia continues to make to Operation Althea.

**Lt Cdr David Collins RN**

## Chilean General visits EUFOR Headquarters



Major General Leonardo Martínez Menanteau from Chile was welcomed to Camp Butmir on 25 September 2012 by Major General Robert Brieger, the Commander of EUFOR.

With 12,438 km separating the Chilean capital Santiago from Sarajevo, the Chilean troops have by far the greatest distance to travel to participate in Operation Althea out of all the 24 EUFOR troop contributing nations. Chilean soldiers are currently fulfilling a number of important roles in the EUFOR HQ as well as running the Liaison Observation Team (LOT) House in Banja Luka.

During an office call General Brieger thanked General Martínez Menanteau for Chile's continuing support to Operation Althea and praised the Chilean soldiers for their dedication and professionalism.

General Martínez Menanteau went on to meet the Chilean contingent before attending a parade where he presented Operation Althea medals to 13 Chilean soldiers.

**Lt Cdr David Collins RN**



## Operation Commander for EUFOR Visits BiH



The Operation Commander for Operation Althea, General Sir Richard Shirreff, visited Bosnia and Herzegovina (BiH) from 1 to 3 October 2012.

General Shirreff, who is also NATO's Deputy Supreme Allied Commander Europe, was welcomed to Camp Butmir by Major General Robert Brieger, the Commander of EUFOR. The purpose of the visit was to provide General Shirreff with an accurate picture of the current situation in BiH and to show how EUFOR is continuing to support BiH authorities in maintaining a safe and secure environment in BiH.

With support to the Armed Forces BiH through capacity building and training becoming increasingly important functions for EUFOR, General Shirreff was briefed on current and planned EUFOR led

training activities. The General was particularly pleased to hear that the first combined training exercise involving EUFOR's new reserve forces and soldiers from the Armed Forces BiH at Rajlovac Barracks had been a success.

During a busy programme General Shirreff held meetings with Minister of Defence for BiH, Mr Muhamed Ibrahimovic and the Chief of the Joint Staff of the BiH Armed Forces, Lieutenant General Miladin Milojević. He also met with Ambassador Peter Sørensen, Head of the Delegation of the European Union to BiH and European Union Special Representative and His Excellency Mr Nigel Casey, the United Kingdom Ambassador to BiH.

These meetings are a clear demonstration of the ongoing support and co-operation be-

tween the EU, EUFOR and BiH institutions in furthering BiH's integration into Euro-Atlantic structures.

General Shirreff also travelled to Zenica to meet members of the Liaison Observation Team (LOT) house before returning to Camp Butmir where he visited the Peace Support Operations Training Centre (PSOTC). Here he was briefed on how the PSOTC and EUFOR are now working together to best support capacity building in the Armed Forces BiH through co-ordinated training programmes.

General Shirreff considered his visit to be successful and very productive and he thanked General Brieger for EUFOR's continued and valuable support to the people and institutions of BiH.

**Lt Cdr David Collins RN**











## Transfer of authorities in Travnik

On the 13th of September 2012, the transfer of Authority between MTT-4 and MTT-5 took place.

It was a simple ceremony presided by Brigadier Radvan Škrbić, the Deputy Commander of TRADOC, and Pukovnik Hašim Škrijelj, Chief of Training Division, that brought to an end the work performed by the members of MTT-4 during six months since the 15th of March 2012.

The MTT-TI consists of 7 Spanish militaries, an Austrian officer and 5 interpreters deployed in the area of Travnik with the mission of advising and giving support to the AF BiH TRADOC on the areas of Doctrine, Training, Standardisation and Interoperability with NATO/EU.

The work of this MTT started on the 15th of March 2012, when LTC Francisco Diéguez took place as Chief of the MTT-TI.

But it started six months before when the personnel of this rotation were named in Spain for taking over the MTT-4 and started to work.

I want to highlight that Spanish personnel of the MTT-TRADOC Improvement, has the characteristic of being posted in the harmonious unit of the Spanish Army that is called MADOC, "Mando de Adiestramiento y Doctrina", which not only provides the personnel, but also, gives its support to the deployed personnel by providing all the in-

formation requested from Bosnia and Herzegovina in order to give its support to TRADOC Improvement.

It is to be pointed out that the fact of counting with a support of an Austrian Officer within the MTT gives this team a plus of quality, as it permits the

contribution of other solutions and points of view in relation with the AF BiH problems.

Several areas have been the working ones of this MTT, from the Officers, NCOs and Soldier' Military Education to the collaboration for different doctrine manuals of the AF BiH. Nevertheless, I want to point out a very important part that was the support given to TRADOC Improvement regarding the AF BiH personnel preparation for its deployment in Afghanistan.

BiH takes part in Afghanistan in two different ways. On one side, staff officers' deployment in ISAF HQs, and on the other side, one platoon deployment in charge of providing the Force Protection in one advanced base (FOB).

The MTT-TI has given its support to TRADOC, to enhance the preparation course that these officers attend as a previous step to their deployment, in order help their preparation. Therefore, we took as a reference the courses



LTC Diéguez Francisco

that the Spanish Army organises and gives to the Spanish personnel that are designated to be deployed in Lebanon, Afghanistan, Uganda and BiH.

With the aim of completing the preparation of the platoon that will be deployed

in Afghanistan, the MTT-TI has provided the information about how the FOB are organized and defended according to the Spanish doctrine. Additionally, we have provided the information about the courses attended by the drivers of the Spanish units for off-road driving and for the desert.

However, the work of this MTT-TI is not limited to working with TRADOC only. We, also, have initiated the collaboration with the Multi-national Battalion, so that the TRADOC personnel of Training and Doctrine Divisions have assisted to the joint exercises performed by the MNBN and the AF BiH units. The representatives of TRADOC Training and Doctrine Divisions, helped with the exercise in June in Zenica with the 5th Infantry brigade and commented that it was a very positive experience for them.

Also, this MTT-TI has had some collaboration with other units of the AF BiH different from TRADOC.





As an example, we gave conference on the topic “Operations Planning Method at tactical level in the Spanish Army”. This course was given to the staff course professors of the AF BIH posted in the Professional Development Centre. This collaboration will be repeated in the future in case that this centre requires it.

The past six months have been months of an intensive and successful work. The coordination and support received from the CBTD were essential for achieving this, as the same time it has made easier our tasks, the contact and the exchange of information with other MTTs, that were working on the topics of interest for TRADOC BiH.

This coordination has been occurring during our first five months via the section of Train the Trainers Branch. There, we have counted with the estimable support of Major Vizcaino and his Hungarian Commander Lt Col Chmelik who have provided us with all the support that we have requested.

Currently, this MTT-TI has its liaison point with

CBTD via the Expert Training Branch that is coordinating from the beginning of September, all the efforts related to the MTTs.

We are looking forward to the new EUFOR structure and organization, which will permit, with the deployment of its Advisor and ETT, the coordination improvement, as well as the exchange of information with our interlocutors from BIH.

The last, but not the least, it is to be pointed out that all this work would not be possible without the collaboration of the AF BIH personnel.

Since two years, TRADOC’s personnel have had their doors open to this MTT’s support. This is accompanied by friendly atmosphere and mutual respect that has permitted the constant and fluid exchange of information. They are expressing their needs and we are attending them with our reports or giving to them lectures and conferences, providing with the solutions that Spain and Austria armies adopted to solve very similar problems.

In relation with the support given by this MTT, it is pointed out that during October, the plan is this MTT will distribute to the TRADOC, more than 4000 manuals of the AF BIH, printed in Spain.

Now, as we accomplished six months of our mission, the moment has come to let the 5th rotation of this MTT to continue accomplishing the assigned missions within the frame of the new organization and the new structure of EUFOR.

I would like to finish by saying thank you to my team of interpreters who, since more than fifteen years ago, are working shoulder to shoulder with the Spanish military personnel. They are an example of professionalism and dedication. My sincere gratitude and I wish them all the best for the future.

Finally, I thank publically to all the components of my team and tell them my last farewell words:

**MTT 4 - ROTATION, MISSION ACCOMPLISHED**

**Lt Col Diéguez Francisco**

# Headquarters Commandant of Camp BUTMIR

(The “Big Brother” who provides secure, safety and comfortable working and living terms and conditions to all of us during our mission)



The Headquarters Commandant (HQ CMDT) was one of the first branches which were deployed to the theatre in order to establish and thereafter continuously provide the necessary working and living conditions for the mission's forces. This branch also will be among the last to leave theatre as it will need to support the withdrawal of troops and handover the facilities and real estate to the local authorities and owners.

A comprehensive explanation of the services provided by HQ CMDT has not been given in the EUFORUM magazine before. After reading this article I hope my colleagues in Camp BUTMIR will have bet-

ter understanding of the basic functions of the different sections in HQ CMDT – after all we have provided 10 years of outstanding service without objections.

Everyone who works in Camp Butmir relies on the services we provide on a daily basis. Therefore it is really useful to know our basic responsibility areas in order to avoid wasting time when tasking us to do work.

The HQ CMDT is responsible for a wide spectrum of real life support and services in Camp BUTMIR for both EUFOR and NATO HQs and other organisations belonging to Troop Contributing nations.

The HQ CMDT was one of

the divisions of the NHQ Sa (from 2002 until 2004) and more recently of the HQ EUFOR. Currently it is the biggest branch of the HQ EUFOR Support Division. The largest strength of the commandant was approximately 650 personnel in 2005, it is approximately half of the former strength nowadays.

The military management comprises the HQ Commandant (OF-4, IRL), the Deputy Commandant (OF-4/OF-3, HUN) and a few OF-2 section chiefs (S-1, S-3, TransCoy). The other large sections (DPW, DFAC, LOGS, FIRE, ID ACCESS Management) are lead by International Consultant Chiefs.



Everyone who arrives and will serve in Camp BUTMIR (CB) needs to know the contact details for the following organizational elements of the HQ CMDT.

**Force Protection Company** - the guard force provides continuous, effective and determined security on a 24-hours basis for CB, which simply means access and egress at main gate and in the classified areas, over and above security for the camp.

**International Military Police** - provides law/order, traffic control/force protection enforcement, accident/incident/grievance investigation on CB, furthermore force protection/traffic regulations and accident investigation to NATO/EUFOR in BiH.

**FIRE Department** - provides fire and safety prevention and protection for all structures, facilities, equipments and aviation operations.

**Medical Centre** - maintains the health of all soldiers in the Camp with medical preventive health care measures and inspections in CB.

**Regimental Sergeant Major** - provides personnel support to the COM EUFOR and HQ CMDT, supervise military conduct, appearance and disciplines, walking out policies of personnel of CB.

**ID Access Management** - responsible for issuing all ID/Access cards in the theatre, access control system supervising/administration/data base management and physical training for force protection.

**S-3 Operations** - responsible for coordination of all HQ CMDT operations, crisis/incident management and emergency responses in CB. )

**S-1 Administration and Personnel** - provides personnel support to the HQ CMDT and NATO/EUFOR personnel, maintains accurate IN/OUT-processing and all administrative duties to the HQ CMDT, supervises MWA Office.

**S-2 Security and Screening** - conducts periodic security interviews of HQ EUFOR/NHQ Sa LCHs, develops and enforces screening procedures for local employed personnel in contact with EUFOR Counter-Intelligence and Civilian Personnel Office.

**DPW** - provides project engineering, contractor quality assurance, minor construction/facility and ground maintenance/ repair, furthermore billeting /laundry /cleaning/ pest control services.

**DFAC** - provides catering services and administers all food supplies for CB.

**Transportation Company** - provides drivers, vehicles and cargo hauling capacity, operates a scheduled bus service to Sarajevo, maintains all EUFOR and NHQ Sa vehicles, conducts vehicle recovery within BiH.

**S-4 Logistics** - consists of different warehouses, fuel points and property disposal, provide non or expendable supplies and capital equipments.

**MWA** - provides an assortment of functions and activities to increase the morale and welfare for NATO/EUFOR military personnel, organizes recreational trips/ events, operates the MILLENNIUM BAR, the CORNER BAR and Camp Gymnasium.

Beside the practical tasks of the real life support, we continuously have to rationalize the functions, procedures, capabilities and capacities for the future mission according to the well known NATO logistics policies, principles and functions.

**Continued on page 16**

A few of the completed, ongoing and planned major projects of HQ CMTD so far in 2012 are:

- Manpower reduction/re-organization;
- Repair of winter damages;
- Renewal of Force Protection Intruder Detection System;
- Assistance to rebuild SARAJEVO - Mount TREBEVIC cable car system;
- New distributions of EUFOR/NATO vehicles;
- Maintenance and upgrading of FIRE ALARM System;
- Reviewing of parking policy of the Camp;
- Maintenance and service of air condition systems and equipments;
- White painting of accommodation buildings;
- Closure of accommodation buildings;
- Renovation of HQ building and DFAC/TUZLA Restaurant.

Besides the electronically available informative documents on the internal portal systems, the HQ CMTD Staff are always ready to give official information and assistance.

On behalf of the Headquarters Commandant I kindly wish you a pleasant and successful mission work, stay and welfare activities here in Camp BUT-MIR.

**Lt Col Istvan SZAKACSI**

## Implementation of New Capacity Building & Training Concept



The mission of the Capacity Building and Training (CB&T) Division is to analyze, mentor and advise the Armed Forces of Bosnia and Herzegovina (AFBiH) in all CB&T related matters. The aim is to assist the AFBiH in implementing and achieving a robust and self-sustaining capability as strive for NATO membership and closer Euro-Atlantic integration.

To meet this role, CB&T Division is nominated as the focal point for all EUFOR CB&T efforts and activities with the AFBiH. The Collective Training Branch (CTB) established in the structure CE 8.3 on 1 Sep 2012 is focused on advising and assisting the AFBiH, at the level of Joint Staff, Operational Command, Support Command and other Staff elements by means of staff officers, individually or in compact teams working alongside respec-

tive staff sections and staff members of the AFBiH. The aim is to support directly or indirectly all training related activities, either from Troop Contributing Nations' Mobile Training Teams, Mentoring Monitoring Teams and Embedded Training Teams or by assisting the AFBiH in structuring and reinforcing their own training capacities.

From the beginning of September 2012 the Advisors, Advisory Teams or Embedded Training Teams are contributing to the successful reform and transformation of the AFBiH. The Embedded Personnel were introduced in each level of AFBiH during the second week of September. The Advisors' main responsibilities are related to providing advice on identified projects, staff work and processes analysis as well as in planning, implementation and evaluation of mili-





tary training related to the AFBiH forces in their field of expertise and training coordination between the AFBiH units.

As a new phase in the cooperation between the AFBiH and EUFOR, the JS AFBiH Advisors are embedded within the Joint Staff AFBiH, in Sarajevo. The Team consists of Lt Col William BOEVÉ (NLD), Maj Bob ENT (NLD) and Lt Col Isa MASHKU (ALB).

The second CB&T advisory element is embedded also in the JS as the Lessons Learned Advisory Team, whose main task is to assist the AFBiH in the implementation of a self sustainable Lessons Learned capability, which should contribute to the successful reform and transformation of the AFBiH. The LL AT consists of Cdr Jaroslaw HEWELT and Maj Arkadiusz PUCIATO from Poland as a Troop Contributing Nation.

The advisory team embedded in AFBiH Operations Command consists of four members. The Operational Training G3 Advisor is Lt Col Omer Timur CELIKYUREK (TUR), mainly focuses on studying, assessment and advice in all matters regarding CIS, in accordance with NATO standards organisation, procedures and development of SOPs and SOIs. The Air Expertise Advisory Team from Romania – Col Petru Eduart DODU, Lt Col Daniel PINTILIE and Capt Gabriel GOAGA – focuses on the implementation of an efficient MEDEVAC / SAR approach within the structure of the AFBiH, according to NATO / ICAO standards and supporting identification of equipment, doctrine and training gaps IRW aviation.

The Operational Training G4 Advisor – embedded in the AFBiH Support Command – is Lt Col Norbert KREUZINGER (AUT), focuses on

studying, assessment and advice in all matters regarding organisation, procedures, design and processes for acquisition, storage, distribution, maintenance and disposition of war material and equipment for logistics and maintenance in accordance with NATO standards.

For the first time in its mission, EUFOR personnel will be working within the AF BiH structures, side by side with our AFBiH counterparts, to make a joint effort in assisting the AFBiH to achieve the set goals. This new approach demonstrates EUFOR's commitment to continue helping BiH and its armed forces. Working together is a way ahead!

To achieve the main goal of fully integrating AFBiH into Euro-Atlantic structures EUFOR will continue its main CB&T efforts by embedding personnel and teams at brigade level in the near future.

**Major László UJHÁZY from the Policy and Plans Branch at EUFOR writes about how the comprehensive approach concept evolved, how security was basically seen as a military and to some extent political issue for a very long time. After the end of the bipolar world however, with the emergence of smaller, but diverse and unpredictable threats to peace and stability more complex approaches to security came about.**

**The European Union has been among the first to adopt the comprehensive approach, in fact as a supporting task EUFOR ALTHEA is part of the EU's comprehensive approach to support Bosnia and Herzegovina's Euro-Atlantic integration**

## From Combined Arms to the Comprehensive Approach

Since antique times the combined arms approach to warfare dominated military thinking. This concept integrates different arms of services of the armed forces to achieve mutually complementary effects (for example, using infantry and armour, where one supports the other, or both support each other). Combined arms doctrine is the opposite of segregated arms where each unit is composed



of only one type of service-member or weapon system.

Later the “magic term” became joint warfare. Here the focus is on the integration of the various services of a country's armed forces into one unified command. To some extent joint warfare is a form of combined arms warfare but on a larger, national scale, in which complementary forces from a state's land forces, navy, air, and special forces are to cooperate in operations, as opposed to planning and executing military operations separate from each other.

It is important to stress that until quite

recently, security was basically seen as a military and to some extent political issue. This attitude, more or less, suited the security environment of the bipolar world. After the end of the Cold War however, with the emergence of more complex threats to peace and stability, more complex approaches to security came about. Military, political, economic, societal and environmental aspects of security also started to be examined. Current operations have proved that effective crisis management, calls for a comprehensive approach involving political, civilian and military instruments. It became

clear that military means, although essential, are not enough on their own to meet the many complex challenges to international security. It is important to improve all crisis-management instruments, to reach out to strengthen the ability to work with partner countries, international organisations, non-governmental organisations and local authorities. Cooperation with civilian actors – that have the experience and skills in areas such as institution building, development, governance, judiciary and police – is the key to contributing to stabilization and reconstruction.

**Major László UJHÁZY, PhD**



# Change of Command MNBNA

On Tuesday 28 August 2012 the ceremony marking the Change of Command for the Multi-National Battalion (MNBNA) took place in Camp Butmir.

A number of distinguished guests, including the Governor of Carinthia Mr. Gerhard DÖRFLER, Brigitte Pfriemer of the Austrian Embassy in Sarajevo, the Deputy Commander Operational Command AF-BiH Brigadier General Mirko TEPŠIĆ, the Commander of the 4th Infantry Brigade AF-BiH Brigadier Tomo KOLENDA and Commander NATO HQ Sarajevo Brigadier General Walt T. LORD witnessed Major General BRIEGER, COM EUFOR, passing the



Command of the MNBNA from LTC Thomas HOLZBAUER to LTC Hartmut ÖMER.

In his speech the General praised LTC HOLZBAUER for his excellent work as Commander of MNBNA over the last 6 months and wished LTC

ÖMER the best of luck for the future as the new Commander. He also gave thanks to the soldiers of the MNBNA for carrying out their duties in such a dedicated and professional manner.

**Lt Col Knut Scheutz**





# EUFOR CUP 2012



NATO  
OTAN

